



KANDIDAT

8808

PRØVE

IS-402 1 Systemutviklingsprosesser og metoder

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1 IS-402 Exam Høst 2016

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Notes: Please answer all exercises in prose. You may, however, use bullet point lists. Please also feel free to make drawings, diagrams, etc. and refer to them. To support your argumentation and for purposes of illustration, you may also make examples. Please note that some of the exercises require an elaborate answer. Nonetheless, grading will be done based on precision and quality of argumentation and *not* on textual length. As a rough hint as to how much time you should spend on each of the exercises (and how long answers in relation should be), their share on the exam's overall grade is given as a percent value.

Sometimes professors ask for exam answers that can be used for teaching purposes, but in order for this to take place, the university needs your consent.

Do you grant the University of Agder permission to use your exam answer for teaching purposes?

Yes



No

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2 Exercise 1

Exercise 1: Planning (5%)

For the purpose of development project planning, in the lecture *milestone planning*, *Gantt-charts*, and *precedence diagrams* were proposed. Explain *one* of the three methods!

Fill in your answer here

Of the three mention project planning tools i will explain **precedence diagrams**:

Before we can use this diagram we need to have som data beforhand. We need to know all the acticies in the project, how long they are going to last, and the dependency between them. When we know this we can set each activity up in diagrams how looks like this:

0		3
A		

Here you can see that we have activity A, that last from 0 to 3 days. When we do this for all the activites we can draw lines to the activities that has dependeency. After that you can calculate around the diagram to find the starting and ending point for the hole project, and the earlyes and latest start for each activity. You will also find witch activites that are on the **critical path**. If a activity is on this path, it means that if you delay that activity whit for example 3 days, the hole project will be delayed with the same amout of days. Som activities will also have **slack**. For example if one activity has one week slack, you can delay that activity by up to one week without effecting the project time.

Besvart.

3 Exercise 2

Exercise 2: Analysis and Definition (25%)

In a development project, you have been appointed requirements engineer and sit together with the customer. It is your job to identify requirements with her, and to communicate them to your colleagues in system design and implementation. Explain to the customer

1. why requirements engineering is a very important activity,
2. what basic kinds of requirements exist,
3. why documents are needed to write down requirements,
4. in which forms they can be written down, and
5. what user stories and use cases are.

Be sure to give examples for the different kinds of requirements, for a user story, and for a user case.

Fill in your answer here

1. The starting point for all projects is to find out what we are supposed to do. And one of these activities is to document requirements from the customer. This phase is critical for projects since it is the requirements that identify what you are going to do. If you skip this part you can almost say that you are working in the blind. The developers will not know what they are developing. An extreme example is that the customer wants you to develop a plane, but you are developing a car. The requirements are the guidelines for the product we are going to develop. Requirements engineering is important in all projects, both in plan-driven and agile methodology. You have to have some kind of requirements even in an ad-hoc project.

2. We have three basic kinds of requirements; Functional, Non-functional, and special.

- **Functional requirements:** That is requirements about the functions for the system. The requirements have an intended input and extended output. We can say that they are "answers to events". An example on a functional requirements can be: "When the page "employee list" is clicked, it must show a list of all the employees.
- **Non-functional requirements:** That is requirements about the part of the system that is not functional. We can divide this category into two sub-categories: Performance and quality. The **performance requirements** is about how the performance of the system should be, and an example on this can be: "The system must not take longer than 0,4 sec to respond when clicking on a button" The **quality requirements** is about the quality in a very broad way. An example on this can be: "The user interface has to be easy to use" or "The colour on the interface has to be appealing"
- **Special requirements:** It is about what we need to develop the system, for testing the system and to deliver the system to the customer. Example on this can be what hardware, software etc. we need to make the system work.

3. It is important to document the requirements and not just talk about them because they can be misunderstood. To document the requirements in a Functional Specification document will prevent this since it has some criteria you have to go through. These criteria we can have in mind when we are documenting the requirements so they don't get misunderstood:

- **Comprehensibility:** Does everybody understand the document, even without skills in IT?
- **Unambiguousness:** Does the requirements have different meanings?
- **Adequacy:** Does it cover all that the customer wants?
- **Completeness:** Does it cover all we need?
- **Consistency:** Does any of the requirements speak against each other?
- **Assessability:** Can we use the requirements to validate the finished product?

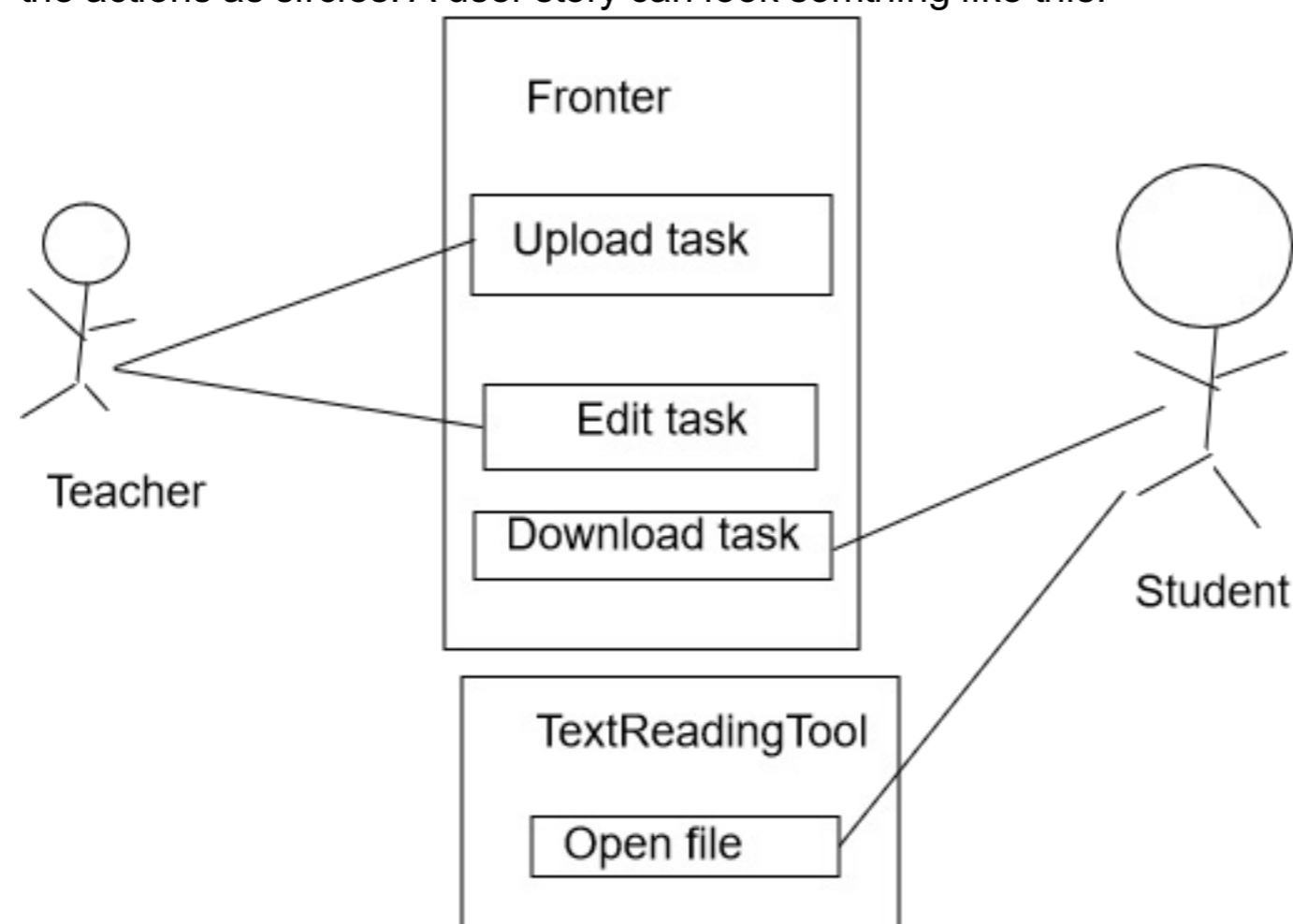
If we have these in mind, it will be much clearer what we are going to develop. And there will be no misunderstanding that can lead to the wrong product being developed, like the extreme example in the first part.

4. Before you can start to write the requirements down, you have to identify them. This can be done in several ways like interviews, queries, documents from the customer, observation, working in groups, and even acting.

When you have identified them, you can start to write them down. This you can do by using natural structural speak, a graphic notation, or a plain text notation. The most usual is to combine all these. And some tools you can use to document them I will talk about in the next part (5).

5.

- **User stories:** This is a natural way of writing down and document the requirements. We write user stories like this: As a **<role>** i want **<desire/goal>** so that **<benefit>**. The last "so that" part is optional when you are documenting requirements. But i will recomend that we always include that part, since it covers the effect goal for the identified requirement. An example on a user story can be: As a **student** i want **to get access to Fronter** so that **i can find my exercises**. When documenting user stories it's important to have in mind that user stories do not cover big and complex requirements.
- **Use case:** With use cases you can document the requirements graphically (UML use case). This will illustrate in a good way the functional requirements. The actor of the system is drawn as a stickman (don't have to be a human). And the system/sub system/components/modules can be illustrated as boxes, and the actions as circles. A user story can look something like this:



The line in the UML use case can have an include or extend to give more information on what is happening. Also by using use cases it's important to know that it does not cover complex requirements. To handle this it's important to have a text with the use case to explain what is happening in words. That way will prevent misunderstanding.

When working with requirements is important to involve stakeholder and have good communication with them.

Besvart.

4 Exercise 3

Exercise 3: Design (30%)

You are responsible for developing *Kittender* – the Tinder for cat pictures. You have to work both on the graphical user interface (GUI) and on the module architecture.

1. Even though the app will be relatively simple, the users' capabilities need to be taken into account. Explain, what that means! Describe then why humans as users of software demand particular care in designing a user interface!
2. Since people will swipe through images quickly and most of them will only use the small screen of their smartphones, it would waste bandwidth to load high-quality pictures. However, people particularly interested in a kitten may decide to touch the picture to see a fully detailed version of it. The app should normally only load the low-quality version but on request also fetch the high-quality one. This setting asks for the usage of a design pattern. Which pattern do you propose? Explain your decision! Graphically sketch a possible way of usage of the pattern.

Fill in your answer here

1. First of, design is decisions about how you are going to structure the system, how you are going to avoid problems, and how you are going to meet the requirements. A good design will help the coders to develop the right product for the customer, and it will increase flexibility and maintainence. One of the things you have to design is the user interface. Here you design how the system is going to interact with the users. By doing this you have to have the human as a software user in your mind all the time. The users can have different **capabilities** that you have to think about. Some of these I will list up below:

- The users can have different capabilities when it comes to IT-skills, some can have used IT their whole life, and other have barely looked at a screen before.
- The users can have different capabilities when it comes to (norsk: funksjonshemming), For example somebody needs bigger writings because of their sight. Here they demand particular care in designing a user interface.
- Even if the users have skills in IT, **people make mistakes!** It is important to have in mind that everything that can go wrong will go wrong (Murphy's law).

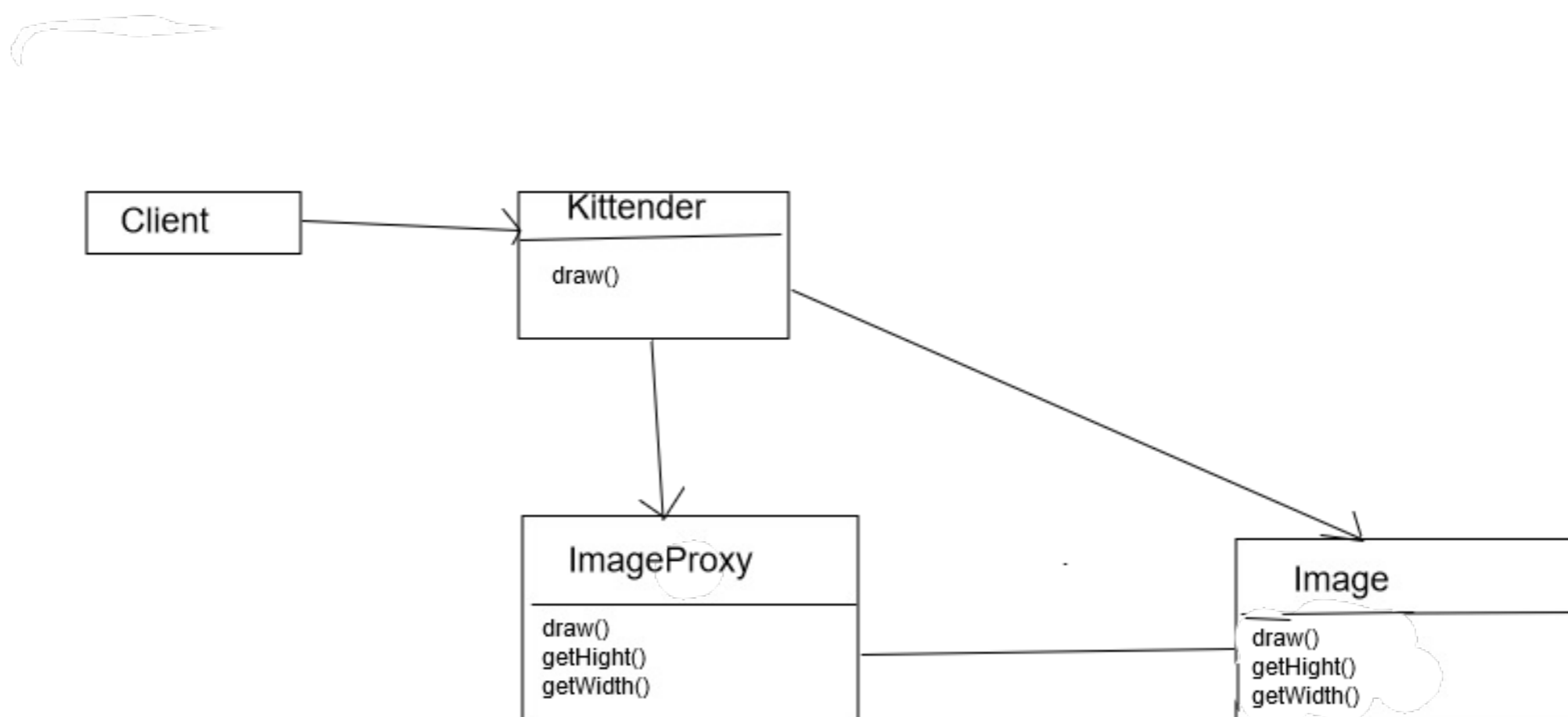
It is many other reasons for why you need to think about the human as a software user, and factors that you have to consider when you are making the user interface. When you are designing the UI you can test it on the customer in different ways to get feedback on that they want:

- Sketching: Here you can use pen and paper to show the customer how you are planning on designing the system.
- Mockups: Almost looks like the finished product, and can give the users a picture of that the system will look like.
- Prototyping: Looks and feels like the finished system, that can give the users a better understanding of the user interface.

When using mockups and prototyping it is important to have in mind that it is very expensive and takes time to develop. It can even give the customer a wrong impression of how long you have come to developing the system.

2. In system developing projects in general, it is important to use design patterns. We can say that design patterns is a collection of "best practices" for component designing. Design patterns have been made to prevent developers to stumble on to problems that happen over and over again in development projects. The design patterns can also be directly applied to the code in the implementation phase and will give better flexibility and maintainence. We have some main categories when it comes to design patterns, for example; creational patterns, structured patterns and behavioral patterns.

When I am going to choose a design pattern for this case, it was some factors in the case that made my decision. These factors were: small screen, waste to load high quality images, but must be able to see the full version, and it should normally only load the low quality images, but also fetch the high-quality one. So in this case I would recommend to use a proxy pattern. This way we can decide how big the image will be displayed in the app, and to fetch the original pictures then it is clicked. The reason why this can be a good idea to use, is because in apps like that, people can upload many pictures in any form. With a proxy we can scale the picture down, so the app won't use too much time to respond. A graphical sketch of a possible way of using the pattern can look something like this:



Here the proxy will take the original picture that was uploaded to the app, and make a new height and width before

it sendt the picture to be delplayd in the app. And of a user clicks on the picture, the full verson wil show.

Besvart.

5 Exercise 4

Exercise 4: Implementation (5%)

Three possibilities for saving cost when implementing software have been discussed in the lecture: *software reuse*, *component-based development*, and the *inclusion of third party-libraries*. Explain one of these!

Fill in your answer here

Third pary-libraries:

When we want a new system, or think about developing a new system, it can be important to find out whats in the makred today. Many systems, sub system, libraries etc. is out for sale. And these products are often in a higher quality and the onece you can develop yourself. If you are going to develop a new system, i would consider to by a thirt part library. That will save you for a lot of time, and can even save costs. But you also have to think about that these third pary-libraries can have a licence fees. But if you do the calculation, and find out you can save money on it, its not a effective way to go and reevent the weel. A negative side my a third party can be that you maby have to be depended on the provider, you have to take into account how critical the part is, and what are going to happen if the provider doesent exist anymore.

Besvart.

6 Exercise 5

Exercise 5: Testing (10%)

Name and characterize the two general strategies for testing software! Is there also a compromise?

Fill in your answer here

The main goal in all testing is to try to make the system fail. By testing the system wil have much higher quality and bigger value for the developers and the customer. Testing can be expensive, but if you skip that part som critical things can happen that will make it more expensive then the testing. For example if the customer finds many bugs after you have integrated the system, they can demand changes. You also skip some soscial norms by not testing the product, and in worst case scenario you can end up with a law sute. There are many different strategy and technicques when it comes to testing, and for this exercise i will will write about the strategyes:

Buttom-up and Top-down.

Buttom-up is a testing strategy where you start whit the smaller parts of the system, and your your way up. An example on this in object orientated development we first start by testing the classes, then moving up to packages, then to sub-system. And when all of this is testes, we then test the system as a whole. The positive side whit this way of testing is that we dont need a lot of mockups. So that can save us som money. The downside is that if you find a bug further up in the system, it can effect things further down in the system. Example: if you fint a bug in the sub-system, you have to change the code in every part of the system that is below the sub system.

Top-down is the oposit of buttom-up. Here you start whit the system, and work your way down. If we use the same example as in buttom-up for object orentated development, we first start whit the system, then sub-system, packages, and at last we ends up with testing the classes. This way of testing can require lots of mocups and prototyping, something that can cost a lot of money. But when you do it this was, you can get a little more control of the testing and find bugs that are critical for the hole system early in the testing phase.

These two strategies also have a **compromise**, where you can combine both strategies. An example on this can be to first start with a top-down to test the whole system first, and after that you change to buttom-up to test the classes and work your way up to the sub-systems.

Besvart.

7 Exercise 6

Exercise 6: Software Development Methodologies (25%)

Consider that you need to develop the *Kittender* app described in the design exercise. Imagine that it only needs to be realized as a smartphone app for either Android or iOS. Briefly describe how implementing it using the Waterfall model could look like! Explain then, how the same task would look like with either SCRUM or Extreme Programming! In both cases, be specific to the development project. Do not just describe the methodologies in general but actual steps, actions etc. for *Kittender*. In case you have too few details, make assumptions for preconditions and propose what should be done.

Considering the characteristics of the app, which approach should be favoured? Explain your decision based on a comparison!

Fill in your answer here

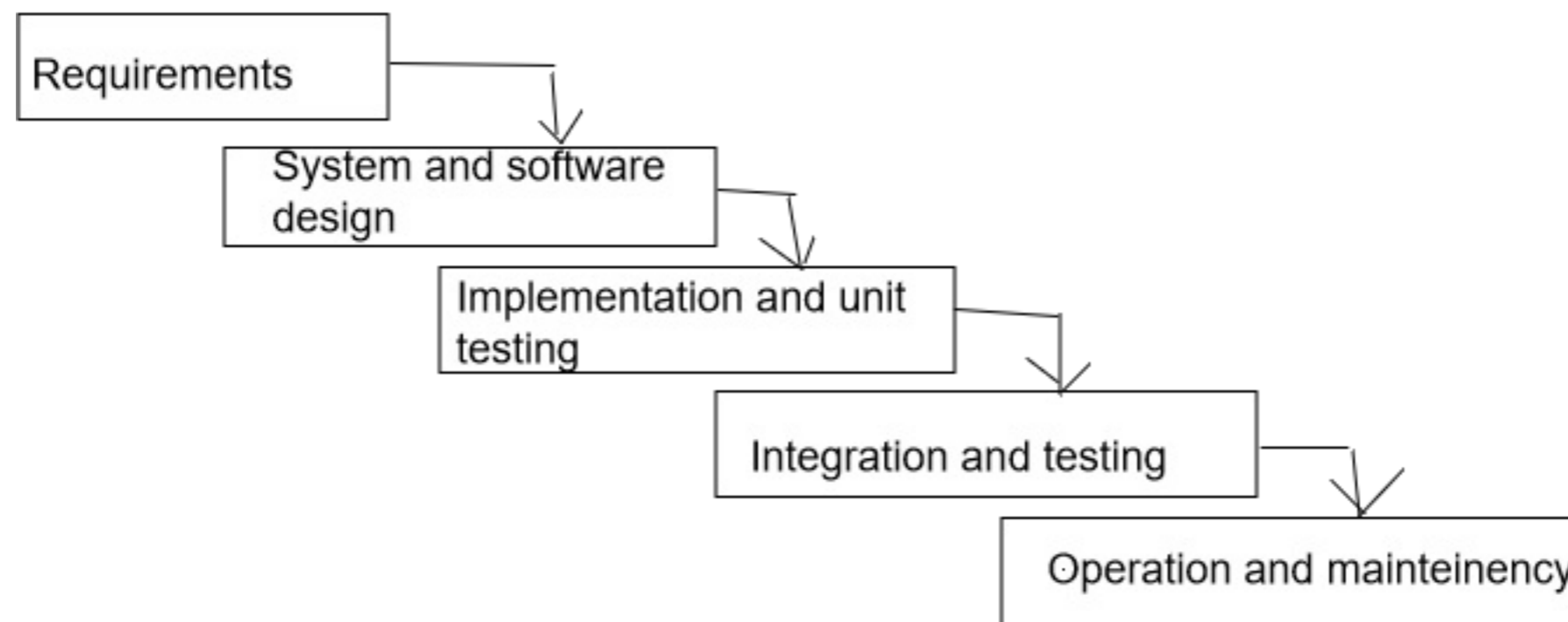
Implementing the Kittender app by using the Waterfall model:

The Waterfall is a model that falls under the category plan-driven methodology. The aim for this model, and in plan-driven development in general is to anticipate the things we have to do to reach the goal. The model focuses on getting predictability in three different ways:

- Systematic approach: Doing the projects
- Defining processes: Document every process, and follow them
- Strict quality control: Verify and validate the requirements

The waterfall model has 5 steps you go through in a developing project. The reason it has the name waterfall is because you go through one and one step systematically, and when you are finished with one step, you talk to the customer and get their approval to move to the next. Once you have moved to the next, you can not go back one step, so you can look at it like a waterfall, where you only can go down.

Further I will describe briefly how developing the *Kittender* app would be with a Waterfall model. The Waterfall model looks like this:



1. Requirements: First of, the Waterfall is plan-driven, so the first part will be to make a good plan for the implementation of the APP. The first thing we can do, is to start planning in 5 phases, these phases can be:

1. Set Aims: what do we want with this APP
2. Choose a path: How are we going to make that aim happen?
3. Resources: What do we have, and what do we need?
4. Organize: Who is going to be responsible for what?
5. Activity planning: Who is going to do what, and when?

Among with this we have to identify and document the requirements for the APP we are making. Like I mention in an earlier exercise, this is an important part.

2. System and software design: When we get to this phase we have to make some design decisions about the APP we are making. We need to find out:

- What modules do we need?
- How are the modules going to interact?
- How should the user interface be
- What component will we need?
- What programming language and platform are we going to use
- etc.

3. Implementation and unit testing: In this phase we have to always have some factors in mind:

- Dont go over the cost
- Meet the requierments
- Develop it whit a minimum amount of bugs
- Develop it so its easy to maintain

For this APP we can use Psudocode to document a basic idea of what the code should look like. An example can me:

```
IF imagelsClicket
showBigImage()
```

This makes it easy for the developer to get a undersatanding of that they have to program, even if they use different programming language.

In this phase we also can make som test cases for our APP.

4. Integraion and testing:

Here we have to test and integrate the system. For our APP a performance test is recomended, since users dont like APPs that are slow. Here we can do a load- and a stress test to find out how the system behaves when i gets many requests. The goal for our APP is that is shold respond even with a big amount of stress. Maby security also should be tested, since the APP will gather user information. This we can do by simulate atacks on the APP.

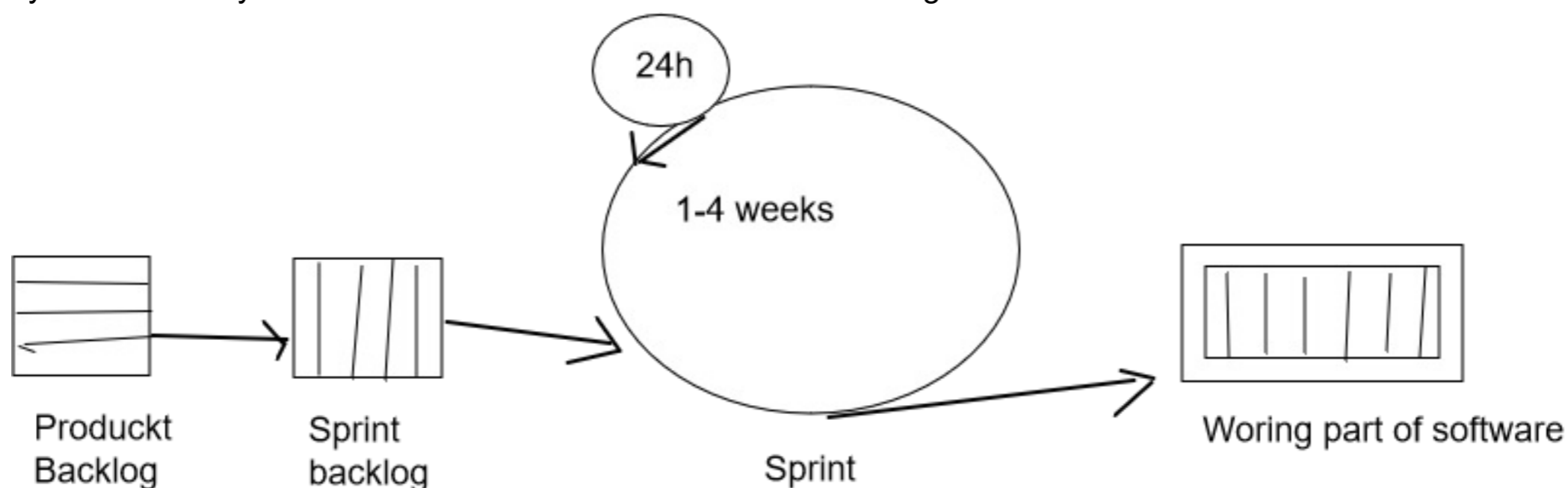
5. Operation and maintainence:

In this phase we need to maintain the APP, like having (norsk:kontinuerlige) oppdates. This phase is all about reviewing and maintain the product. And if we are not happy with the result we have to move all the way back to the first phase and work the way down the steps again.

In all phases its important to document the work that is beeing done!

Implementing the Kittender app by using Scrum:

Scrum falls under the category agile methodology and consist of several sprints. A sprint is small working cycles that usally last from 1-4. The Scrum model lookse somthing like this:



When we follow this model in our developing of the APP, we aslo in agile methods need to requierments. Those requierments we wind we will but in our **productt backlog**. And its the customer (project owner) of the APP who is the boss of this part. After that the scrum team pick the requierments that they want to do for the given sprint in **sprint backlog**. This activity the prductt owner, sprint master and team works togheter to find that out. After that the **sprint** starts, where the team is left alone to develop the given rquierments. Here they work on parts of the APP, and pick requirements by post-it notes. Every day wthe team will have a **daily scrum** meeting to talk about what they have done on the APP, the problems and what they are going to do today. After the sprint, the team must have a finshed part of the APP that they can show to the customer. In this phase the customer can have chages, and these changes will be put in the productt packlog. And then we go thru this steps over and over again until the Kittender app is finished.

To make an APP like Kittender, it is more likely that it is a small project. And since its just one APP we dont need a big team or many people involved in the development. So I would recoment to use a agile approach, and in this case Scrum. This is beacuse in agile methodology the valu priority is a little different from plan driven:

- **Individual and interaction** over process and tools
- **Working software** over complx planning
- **Customer cooperation** over contract negotiation
- **Responding to change** over following a plan

The factors on the right side will also give value for the APP, but i think those on the left vil give more value.

When we developing an APP we can get many changes, and good communication whit the customer is important so we develo the APP he wants. Thats way a agile metholdogy will work better for this project. Scrum have a team that consist of 2-9 people, and i dont think we need more. The team consist of experts that can structure themself. A god idea for the implementation part of this APP can be to use pair programing and test driven development. These methods are often used in agilde methods and can give the APP better quality. But it is also important to know that non of the models will give a silver bullet for the project. So a good idea is to consider bout, and ask the developers, customer, and other stakeholders what they think is the best.

Besvart.